

# Når fremtiden truer Digital publisering og søk som disruptive innovasjoner

*Forum Rettsinformatikk  
Rica Park Hotell, Sandefjord  
Mai 11 2006*



[www.espen.com](http://www.espen.com)

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European Research Director  
The Concours Group ([www.concoursgroup.com](http://www.concoursgroup.com))

This presentation available at [www.espen.com/ea-forum-rettsinformatikk-20040511.pdf](http://www.espen.com/ea-forum-rettsinformatikk-20040511.pdf)

- 
- Hva er en disruptiv innovasjon?
  - Hva skjer med mediateknologi?
    - Publisering
    - Søk
  - Er denne utviklingen disruptiv?
  - Debatt: Hva kan man gjøre med det?

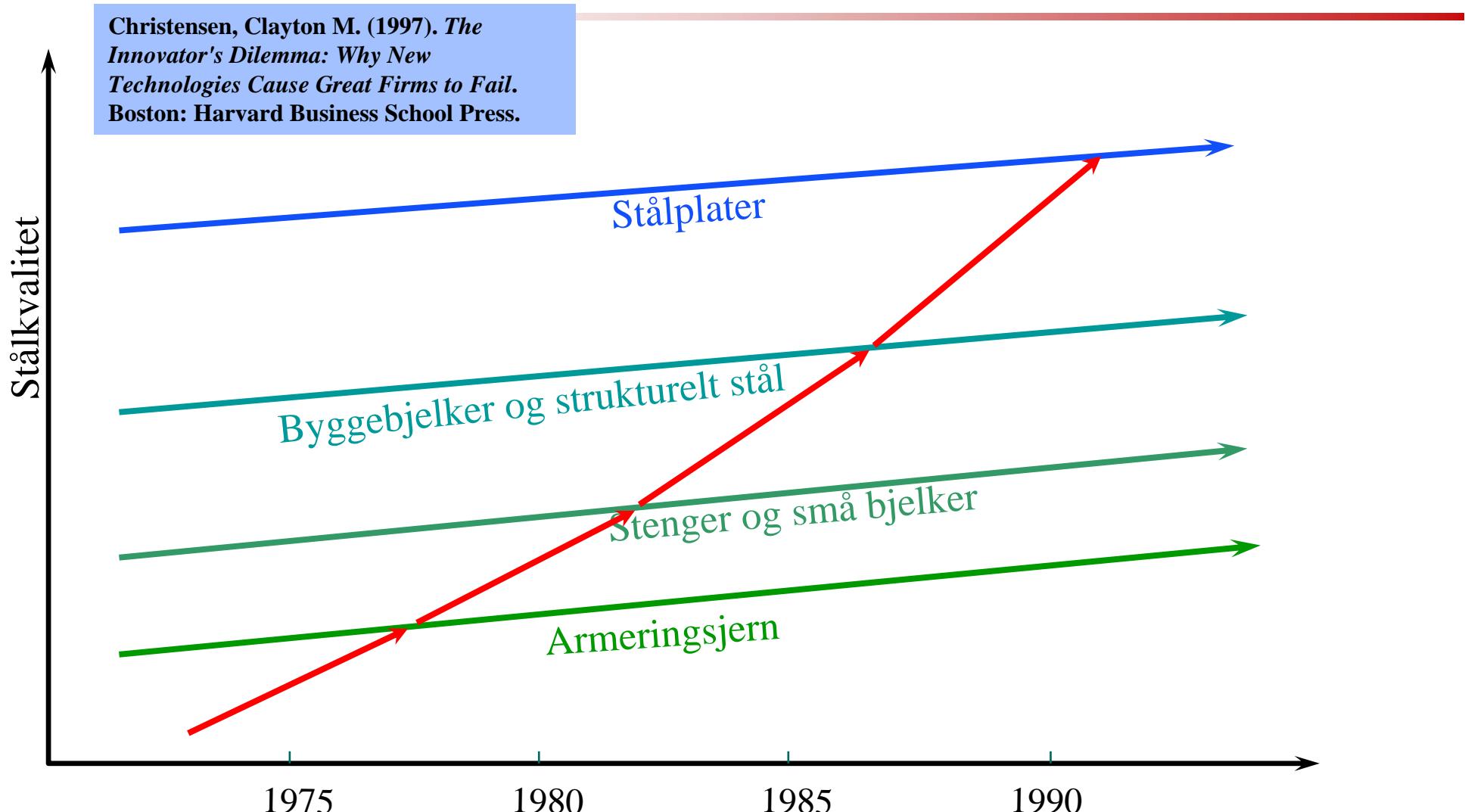
# BI What is a disruptive innovation?

Christensen, Clayton M. (1997). *The Innovator's Dilemma: Why New Technologies Cause Great Firms to Fail*. Boston: Harvard Business School Press.

- Your best customers don't want it  
and
- It gives poorer performance  
and
- If you did it, you would lose money

...an innovation the incumbent is the least able to adopt

# Clayton Christensen: The Invasion of Disruptive Steel Minimill Technology



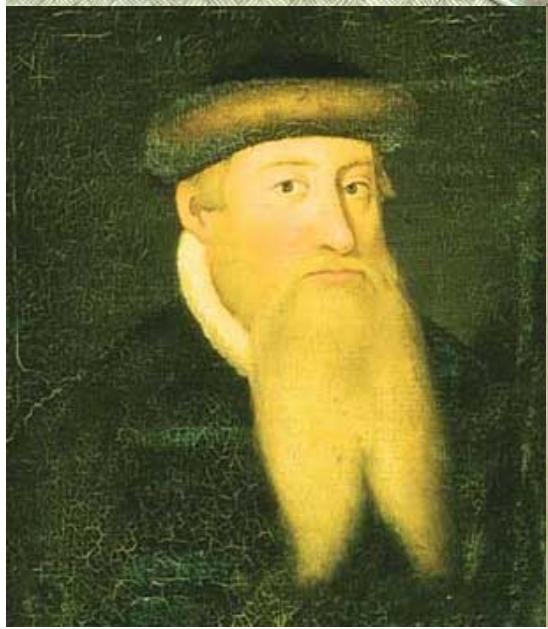
# BI Tre slags kollektiv hukommelse

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Eco, U. (2003). Vegetable and mineral memory: The future of books. *Al-Ahram Weekly Online*.  
[\(<http://weekly.ahram.org.eg/2003/665/bo3.htm>\)](http://weekly.ahram.org.eg/2003/665/bo3.htm)







EA/Forum Rettisinformatikk/11mai2006

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# 1. Substitusjonsfasen

# 2. Ekspansjonsfasen

# 3. Struktureringfasen<sup>2</sup>

1: Malone, T. W. and J. F. Rockart (1991). "Computers, Networks and the Corporation." *Scientific American* (September): 128-136

2: Orlitzki, W. (1992). "The Duality of Technology: Rethinking the Concept of Technology in Organizations." *Organization Science* 3 (3): 398-427.

- Wikier
- Blogger
- Podcasting
- Creative Commons
- ....og all informasjon blir digital

.....også kalt Web 2.0

article discussion view source history move watch

Espen my talk preferences my watchlist my contributions log out

## Main Page

Welcome to Wikipedia! We are building an open-content encyclopedia in many languages. In the English version, started in January 2001, we are now working on 285107 articles. Learn how to edit pages, experiment in the sandbox, and visit our Community Portal to find out how you can participate in the development of Wikipedia.

Browse by topic  
Other languages  
Sister projects  
Text only | No tables

**Featured article**

The exposed [geology of the Bryce Canyon area](#) shows a record of deposition that covers the last part of the [Cretaceous](#) period and the first half of the [Cenozoic](#) era in that part of [North America](#). The ancient depositional environment of the region around what is now [Bryce Canyon National Park](#) varied from the warm shallow sea the Dakota Sandstone and the Tropic Shale were deposited in to the cool streams and lakes that contributed to the coloration of the amphitheater. The [eroded](#) features of the park were created by the [erosion](#) of the rock layers over millions of years ago (cretaeous period).

**In the news**

- Results of the [European Parliament election](#) show general defeat of governing parties.
- The [Detroit Pistons](#) win their first NBA championship since 1989.

**Douglas DC-3**

Douglas DC-3

Also known as the "Queen of the Skies", the Douglas DC-3 was a propeller-driven aircraft produced by the Douglas Aircraft Company. It was the most successful aircraft ever built, with over 10,000 produced.

Douglas DC-3 VHAES at Avalon in 2003. On 9 September 1946, VHAES made the first scheduled flight for TAA, from Melbourne to Sydney.

Description

Role

**Fridtjof Nansen**

Fridtjof Nansen (October 10, 1861 - May 13, 1930) was a Norwegian explorer, scientist and international statesman. Born at Store Frøen, Oslo, he made his first voyage to Greenland waters in a sealing ship in 1882, and in 1888-89 succeeded in crossing the Greenland icefield on skis from East to West. In 1893, he sailed to the Arctic in the *Fram* (a purpose-built, round-hulled ship later used by Roald Amundsen to transport his expedition to the Antarctica,) which was deliberately allowed to drift north through the ice, a journey that took more than three years. When it was apparent that *Fram* would not reach the North Pole, Nansen, accompanied by Hjalmar Johansen (1867-1923), continued north on foot and reached 86° 14' N, the highest latitude then attained. The two men were forced to spend the winter, surviving on walrus blubber and polar bear meat, on Franz Josef Land, where they eventually connected with a British expedition.

Fridtjof Nansen

Source: [www.wikipedia.org](http://www.wikipedia.org)

# Forfatterene er frivillige, og styres av felles utviklede normer og verdier...

- Alle kan
  - redigere
  - slette
  - legge til
- ...men
  - endringer kan reverseres
  - alle versjoner lagres
  - vandaler uteslenges

The image shows three screenshots of the Wikipedia website:

- List of blocked IP addresses and usernames**: A page titled "List of blocked IP addresses and usernames" with a note from June 2004 about ChrisO blocking an IP address.
- Wikipedia:Neutral point of view**: A page explaining the policy that all articles should have a **neutral point of view**. It mentions Jimbo Wales and the "absolute and non-negotiable" nature of NPOV.
- American Airlines**: A page showing the revision history of the article "American Airlines". The history lists numerous edits by various users, with a focus on changes made on June 16, 2004.

Kilde: [www.wikipedia.org](http://www.wikipedia.org)

# Editing Winston Churchill (section)

At the outbreak of the [[Second World War]] Churchill was appointed [[First Lord of the Admiralty]]. On Chamberlain's resignation in May, [[1940]], Churchill was appointed [[Prime Minister]] and formed an all-party government. In response to previous criticisms that there had been no clear single minister in charge of the prosecution of the war, he created and took the additional position of [[Minister of Defence]]. He immediately put his friend and confidant, the industrialist and newspaper baron [[Max Aitken]], (''Lord Beaverbrook'') in charge of aircraft production. It was Aitken's allowed Britain to quickly gear up a that eventually made the difference

**... med enkle verktøy for redigering og lenking**

[www.wikipedia.org](http://www.wikipedia.org)

## Role as Wartime Prime Minister

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**BI**

Blogger er i ferd med å bli Internetts egen publikasjonsform

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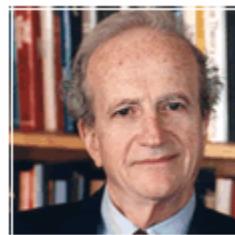
## Forfatterbloggen

Når jeg hører ordet Gutenberg, griper jeg etter min PDA

**JOI ITO**  
WEB

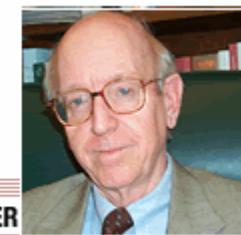
**J O H O**  
*The Blog*

**BRAD DELONG'S  
WEBSITE**



**THE BECKER-POSNER BLOG**

A BLOG BY GARY BECKER AND RICHARD POSNER



**isen.blog**

**blog for america**

**CORANTE**

**INSTAPUNDIT.COM**



**bloomberg**



**techdirt**

**G A W K E R**

- Kan installeres på din egen server eller som vertstjeneste



- Kommentarer og trackbacks muliggjør diskusjon mellom blogger
- Nettverksverktøy øker synlighet (Technorati, GoogleRank, Folksonomies)
- RSS-lesere øker oversikten

## Blogg-flopp

Kristin Halvorsen satset friskt med egen blogg. Nå domineres nettsida av klager over at Kristin aldri deltar i debatten.

EGIL ERLANDSEN

Lørdag 11.06.2005, 08:04  
oppdatert 08:10

Velgerkontakten på «Kristins side» ble ikke slik SV-lederen hadde tenkt, da hun i fjor høst hengte seg på nettets nyeste farsott: blogging. Webloggen skulle være et diskusjonsforum, hvor Kristin selv lovte å delta hyppig.

**«Ødelagt»**

**Slik har det ikke gått.  
Deltakerne hører ingenting fra  
Kristin.**

En tar ut sin frustrasjon slik:

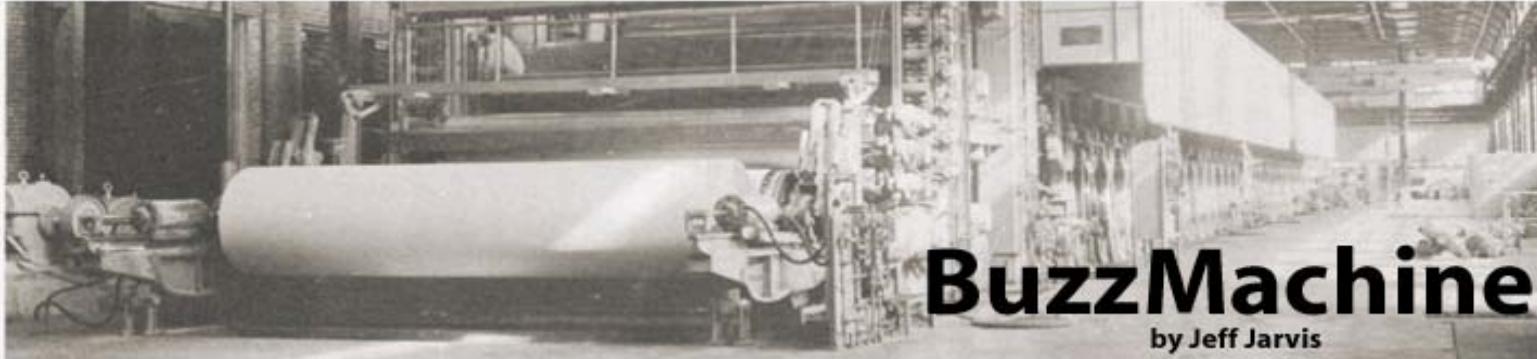
*«Jeg skulle gjerne ha funnet noe bedre forum å debattere i. For dette har Kristin ødelagt ved sin manglende deltagelse.»*



**GAPTE OVER FOR MYE?** SV-leder Kristin Halvorsen har til tider vært uforsiktig med tranninntaket. Det kan ha vært i et anfall av overmot at hun lanserte sin politiske blogg.  
Arkivfoto: Tore Bergsaker

**Dagbladet.no**

..men å ignorere dem er enda farligere.



## BuzzMachine

by Jeff Jarvis



### Dell hell, indeed

November 10th, 2005

Read More: [Dell](#)

Dell's profit fell 28 percent.



### 9/9/2004: Bush Guard Documents: Forged

I opened Microsoft Word, set the font to Microsoft's Times New Roman, tabbed over to the default tab stop to enter the date "18 August 1973," then typed the rest of the document purportedly from the personal records of the late Lieutenant Colonel Jerry B. Killian.

And my Microsoft Word version, typed in 2004, is an *exact match* for the documents trumpeted by [CBS News](#) as "authentic."

# Brukt riktig, er blogger gode kommunikasjonskanaler til sofistikerte kunder og meningsbærere



[scobleizer.wordpress.com](http://scobleizer.wordpress.com)



[channel9.msdn.com](http://channel9.msdn.com)

Business

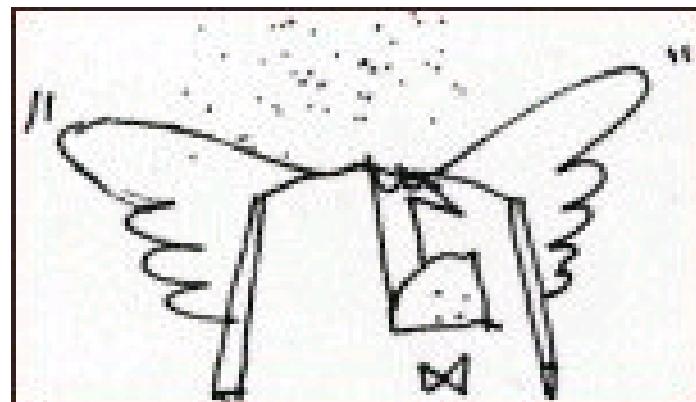
Face value

## Chief humanising officer

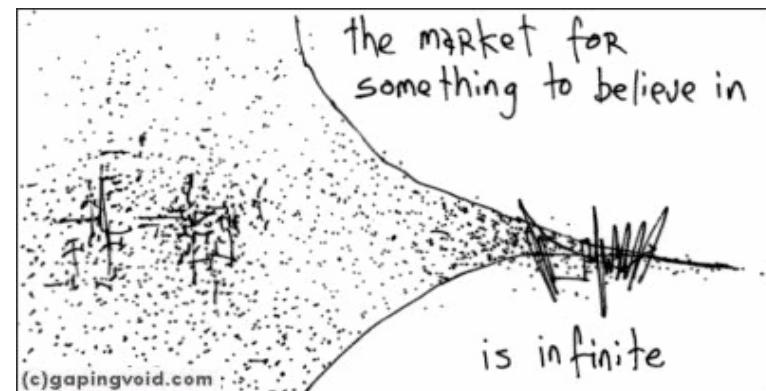
Feb 10th 2005

From *The Economist* print edition

**Does Robert Scoble, a celebrity blogger on Microsoft's payroll, herald the death of traditional public relations?**



[gapingvoid.com](http://gapingvoid.com)



# Will future intellectuals have to choose between incomeless relevance or profitable obscurity?

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## How to Look at China

November 9, 2005, Wednesday  
 By THOMAS L. FRIEDMAN (NYT); Editorial Desk  
 Late Edition - Final, Section A, Page 27, Column 5, 846 words

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Hopefully this will not last long. Thomas, if you can hear me, **PUT UP A BLOG. PLEASE!!**

# Å skrive en blogg er enkelt og fleksibelt

**MAIN MENU | SYSTEM OVERVIEW | HELP**

Welcome Espen | Logout

Weblogs: According to Julie Go

**MY WEBLOGS**

- Applied Abstractions**  
Technology, strategy, IT management and miscellany.  
URL: <http://www.espen.com/weblog>
- Tversover**  
Halvstudent røveri og utstudent ar  
Andersen  
URL: <http://www.espen.com/norskbl>
- Lena's Knits and Pieces**  
URL: <http://www.espen.com/lena>
- According to Julie**  
URL: <http://www.espen.com/julie/>

**Create a new entry**

Entries (236) Comments (146) TrackBacks (28)

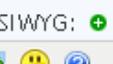
**MOVABLE TYPE NEWS »**  
10.08.2005 Movable Type Turns Four

**SYSTEM SHORTCUTS**

Entry Comments (0) TrackBacks (0) Notification

**Title**  **Primary Category**

**Entry Body**   
 Møtet startet med en presentasjon ([PDF](#)) fra den første av de tre paneldeltakerne, Trygve Nordby, direktør i UDI. Han ønsket å slå hull på endel myter om innvandring - som for eksempel at vi oversvømmes av asylsøkere og flyktninger. Det stemmer ikke - flyktninger og asylsøkere er bare 10-15% av innvandringen. Innvandringen øker, men primært er det arbeidsinnvandring - langvarige arbeidstillatelser - fra EU-land, samt familiegenforening som utgjør de store tallene. Familiegenforeningen er til en stor del etniske norske som får inn ektefeller fra utlandet - og UDI's saksbehandlingskapasitet er faktisk en begrensende faktor her. Arbeidsinnvandringen er stort sett drevet av norske arbeidsgiveres etterspørsel og rekruttering."/>  
 Hva gjelder innvandring av folk med høyere utdanning, så er det slik at det finnes en kvote, siden 2003, for folk med utdanning. Inntil 5000 kan få arbeidstillatelse i året så lenge de kan dokumentere sin utdannelse, og UDI gjør ingen arbeidsmarkedsvurdering (dvs. de trenger ikke å ha jobb når de søker.) Denne kvoten blir langtifra fylt opp"/>  
 Path: p » a

**WYSIWYG:** 



**Show Display Options**

| FIVE MOST RECENT ENTRIES         |            |
|----------------------------------|------------|
| Kunnskapsutvandring              | 2005.10.12 |
| Kraftig browser                  | 2005.10.11 |
| Vårens polytekniske eventyr      | 2005.10.11 |
| Rekord i datakyndighet           | 2005.10.11 |
| Teknikkens vidundere             | 2005.10.09 |
| <a href="#">View all Entries</a> |            |

| FIVE MOST RECENT COMMENTS         |            |
|-----------------------------------|------------|
| Espen                             | 2005.10.09 |
| Eirik                             | 2005.10.09 |
| Espen                             | 2005.10.04 |
| Roberto                           | 2005.10.04 |
| Espen                             | 2005.10.04 |
| <a href="#">View all Comments</a> |            |

| FIVE MOST RECENT TRACKBACKS         |            |
|-------------------------------------|------------|
| Inntrykk etter et seminar           | 2005.10.10 |
| Inntrykk etter et seminar           | 2005.10.10 |
| Når papiret blir nisjemedium        | 2005.10.05 |
| Møte om kunnskapsinnvandring        | 2005.09.27 |
| Flere gratisalternativer enn Opera  | 2005.09.20 |
| <a href="#">View all TrackBacks</a> |            |

# Bloglines og andre RSS-lesere tillater rask oversikt over mange informasjonskilder

The screenshot shows the Bloglines web interface. On the left, there's a sidebar with navigation links like 'My Feeds', 'My Blog', and 'Clippings'. Below these are sections for '118 Feeds' and a list of categories such as 'Academically speaking (4)', 'Business as Unusual (11)', 'IT's here again (251)', 'Mostly harmless (2)', and 'Nerds of the world, unite (598)'. Each category has a list of feeds with small icons next to them. The main content area shows a feed titled 'Marginal Revolution' with 89 subscribers. It contains an article by Tyler Cowen on Books about supermarket pricing strategies. Another article by the same author follows, discussing the book 'The Undercover Economist'. At the bottom of the main content area, there's a link to 'Are savings overrated?' and a note about a macro class exam question.

[www.bloglines.com](http://www.bloglines.com)

**Superstreng med Eirik Newth**  
- et populærvitenskapelig magasin på Kanal 24

**24**

Abonnér gratis på podcasten av Superstreng! Dra og slipp dette ikonet over iTunes.

**PODCAST**

**Programmene våre**

- Superstreng 07 - med dyreguru Bergljot Børresen
- Bergljot Børresen
- Superstreng 06 - med fysiker Gaute Einevoll
- Supertanker 05 - med biolog Dag Olav Hessen
- Supertanker 04 - med klimaforsker Pål Prestrud

**Superstreng 07 - med dyreguru Bergljot Børresen**

Kan man se den kinesiske mur fra månen, hvor lenge kommer solen til å lyse og hvilke dyr er menneskene nærest beslektet med etter apene? Dette, og mye mer, får svar på i ukens program. Jeg har vært på besøk hos Bergljot Børresen for å finne ut mer om følelsene og tankene til våre venner dyrene. Dessuten blir det et eksplosivt møte med Henriette, som skal overbevises om fysikkens underholdningsverdi med høye smell og den deilige duften av brent svartkrutt...

Har du tips eller spørsmål du vil at jeg skal svare på i programmet? Mail oss i redaksjonen på [superstreng@superstreng.no](mailto:superstreng@superstreng.no) eller sleng en kommentar i bloggen.

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# Fremtidens intellektuelle: Inntektsløs relevans eller profitabel obskuritet?

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Alle bøker kommer på nett....



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**Popwar. Il NetAttivismo contro l'ordine costituito**

by Arianna Dagnino, Stefano Gulmanelli

[Page 133](#)

**QUO VADIS, POPWAR? / 133**

con un network di telefonia cellulare, il nuovo nodo (utente) non è un aggravio – di costo e di performance – sul sistema bensì è un elemento in aggiunta che porta un miglioramento della performance del network<sup>19</sup>.

I mesh network hanno infine anche un'altra caratteristica gravitissima al NetAttivismo: come fa notare Espen Andersen,<sup>20</sup> “è un modo di costruire network sostanzialmente impossibile per le aziende [di telecomunicazione NdA], o quantomeno impossibile da realizzare in un modo tale che vi sia per loro un ritorno economico”. In altre parole questo tipo di network sono la strada alternativa alle telco che le telco non possono percorrere o sulla quale non possono cercare di mettere il cappello. Tanto che lo stesso Andersen aggiunge: “Se fossi a capo di una società di telecomunicazioni sarei molto nervoso al pensiero di una tecnologia per la creazione di network che può essere implementata dai singoli individui”. Una tecnologia che non a caso – pur in un momento di estrema difficoltà del business IT – sta vedendo (al di là del colosso Intel che ha fatto della filosofia mesh uno dei suoi campi prioritari di sviluppo) una ventina di aziende, soprattutto della Silicon Valley e dintorni, impegnate nella messa a punto di software e strumenti per architetture mesh<sup>21</sup>.

Certo, lo sviluppo di questo tipo di architettura tecnologica ha le sue difficoltà oggettive; per certi aspetti il punto di forza è anche punto di debolezza: proprio per la loro caratteristica di flessibilità e adattabilità, i mesh network sono infatti intrinsecamente precari: i pacchetti di dati viaggiano cioè su percorsi disegnati da nodi che compaiono e scompaiono costantemente. A ciò si aggiunge il problema tipico di una trasmissione wireless che richiede la portata ottica e cioè l'assenza di ostacoli ambientali come edifici, alberi e colline. Tutte difficoltà che non esistono nel tradizionale network wired.

<sup>19</sup> Ancora una volta risuona profetica la frase di Kevin Kelly: “Dumb parts, properly connected into a swarm, yield smart results” In questo caso le parti “stupide” sono i singoli strumenti di trasmissione, la parte intelligente è il risultante network auto-configurente e altamente organizzato.

<sup>20</sup> E. Andersen, “Genesis Of An Anthill: Wireless Technology And Self-Organizing Systems”, <http://www.espen.com/>.

<sup>21</sup> Una di queste, la Mesh Networks Inc, ha concepito e realizzato sistemi di routing

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Men hva skjer  
når *all*  
informasjon blir  
lett å finne?

(PEPPERNET.NO)  
**pepper**

hjem - Peppernet - Oppskrifter - Sjømat oversikt - Ovnsbakt laksefilet med rucola og vinaigrette

Akademiet  
Internasjonalt  
Aktuelt  
Oppskrifter  
Menyer  
Vinspalten  
Lenker  
Om peppernet

Søkord:  
Asiatisk mat

**Ovnsbakt laksefilet med rucola og vinaigrette** 26.06.2003

Tid ca 20 min  
Til 4 personer  
ca 600 gram laksefilet med skinn  
1 pk rucolasalat  
4 ss olje  
1 ss rødvinsseddik/vineddik  
salt og pepper  
(evt. 1 dl hvitvin)

Bla varme, ca 100°C. Gni inn laksefileten med salt. Ta en kjøle passer til fileten (den kan evt. deles opp) og kok opp 2 dl vann, n og 1 dl vin. Ha i fisken og legg på lokket. Sett i stekeovnen i ca 15 min og dra av skinnet. Hvis skinnet ikke løsner lett, er ikke fisken g tørk rucolabladene. Rør sammen olje og eddik og vend e i vinaigretten. Dryss salt og nykvernet svart pepper over. Rucola ve kryddersmak i seg selv at det ikke er strengt nødvendig med eddik, og olje er egentlig nok. Legg en eng av rucola salat plasser i toppen, pynt evt. med finhakket lsk og litt salat på toppen.

**I samme kategori:**

- Abbottarn med wonton
- Ål med speilegg og teriyakisaus
- Asiatsk fiskegryre med teriyakisaus
- Avocado og reker
- Bacalao med dampet torsk
- Baguette med tunfisk
- Baguetteskalker med røkelaks
- Bakt gjedde med sesamfrø
- Bakt harr med asparges og sopp
- Bakt kveite gorgonzola
- Bakt laks
- Bakt laks med skinke
- Bakt steinbit med sydens grønnsaker
- Bakt torsk
- Bakt torsk med bakte grønnsaker

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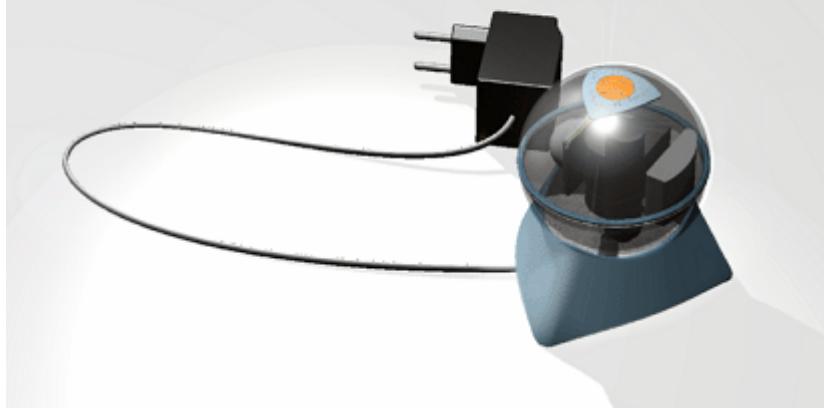
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laks rucolla pepper

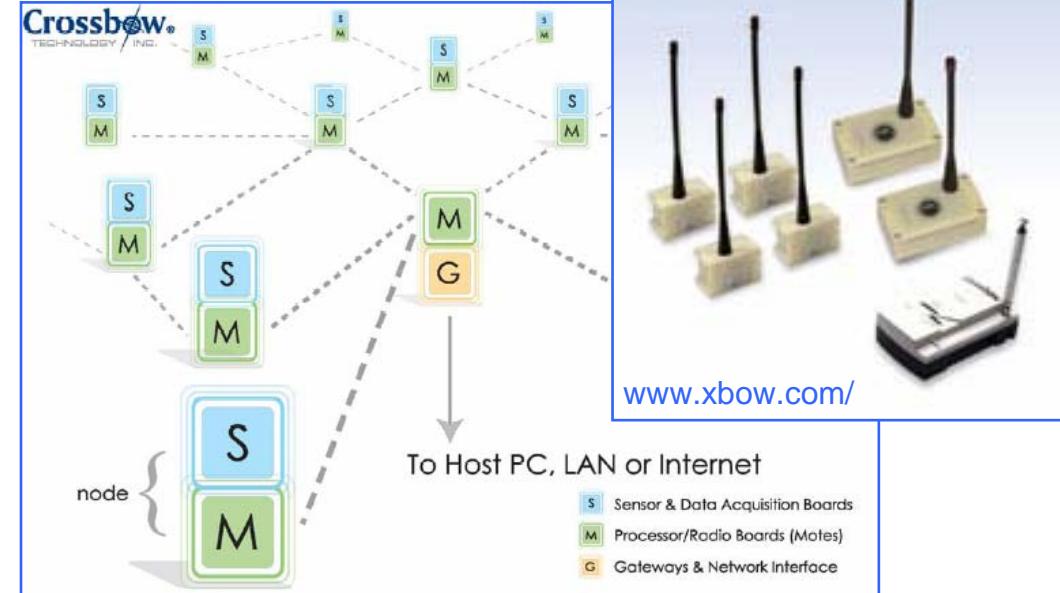
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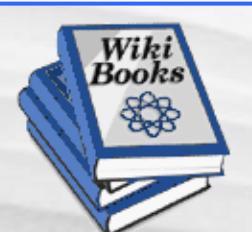
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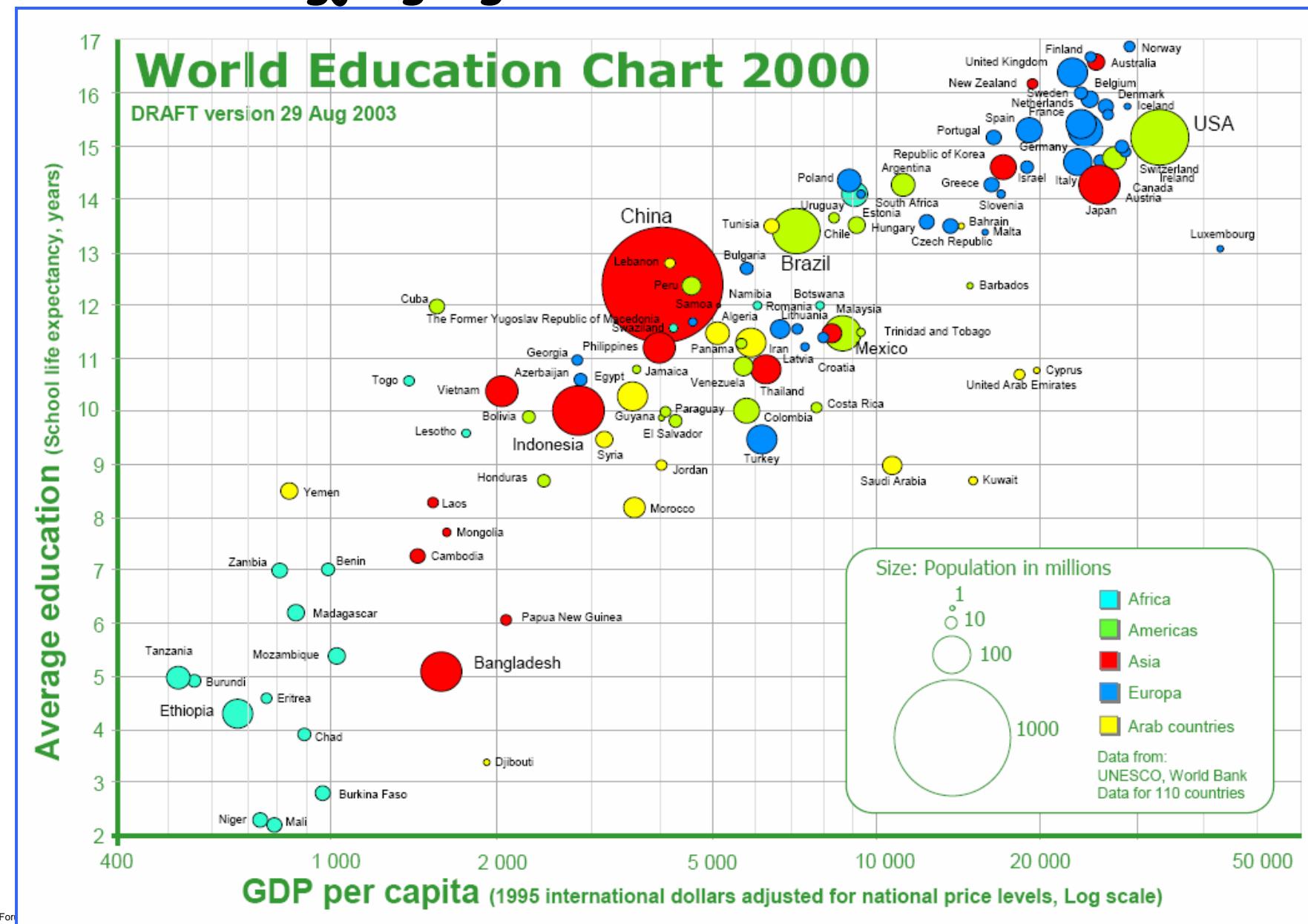
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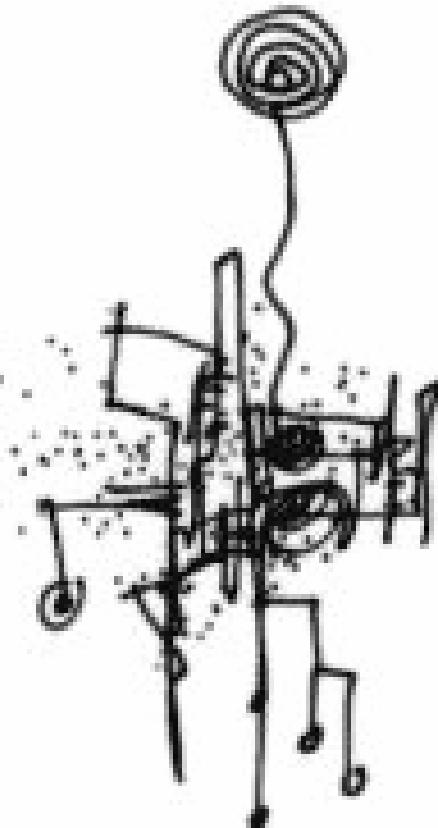


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